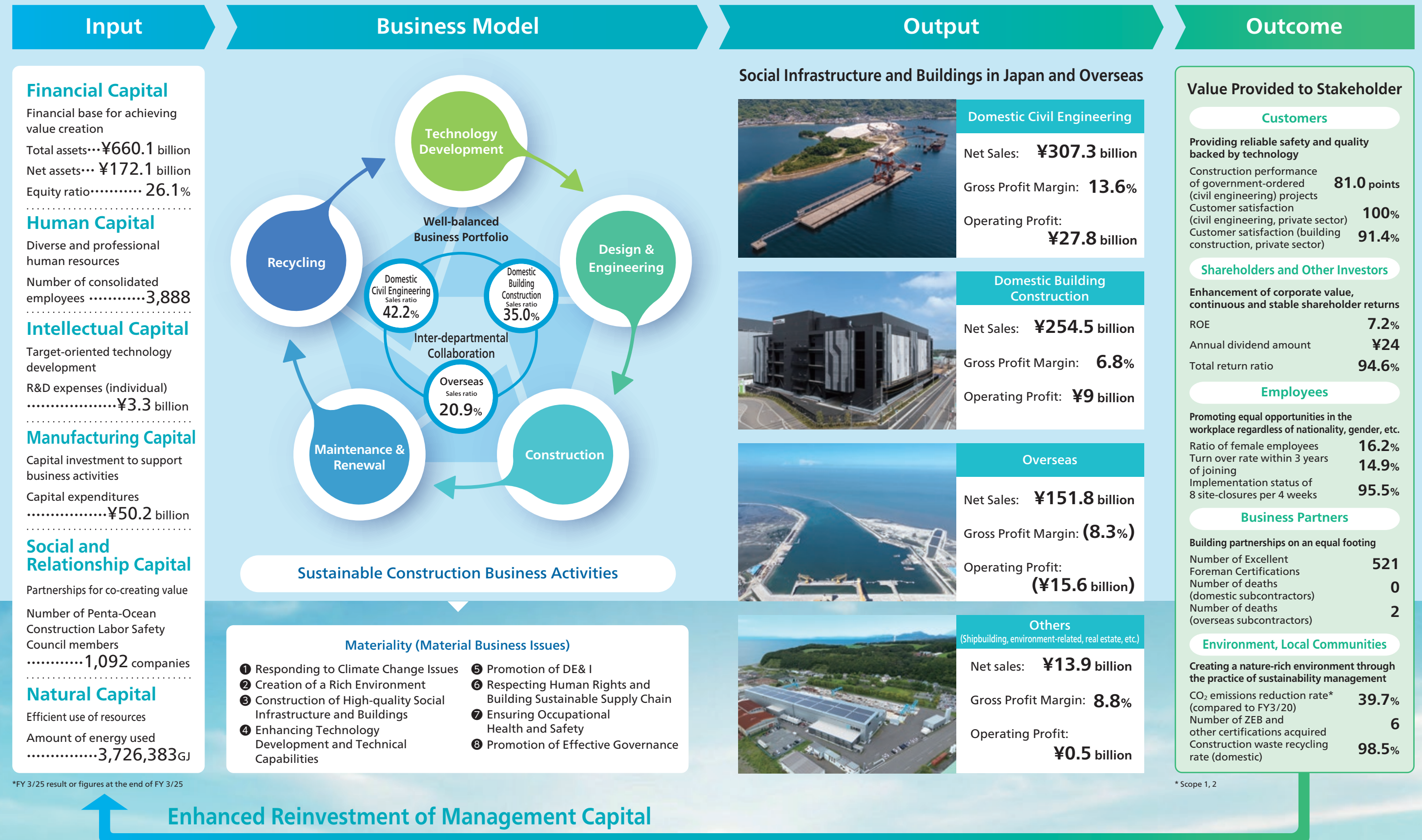


Value Creation Process

We promote our core business growth strategies and sustainability management with focus on ESG (environment, social and governance), as two inseparable elements of our corporate management, with the aim of achieving two distinctive goals of medium- to long-term corporate growth and sustainable development of society.

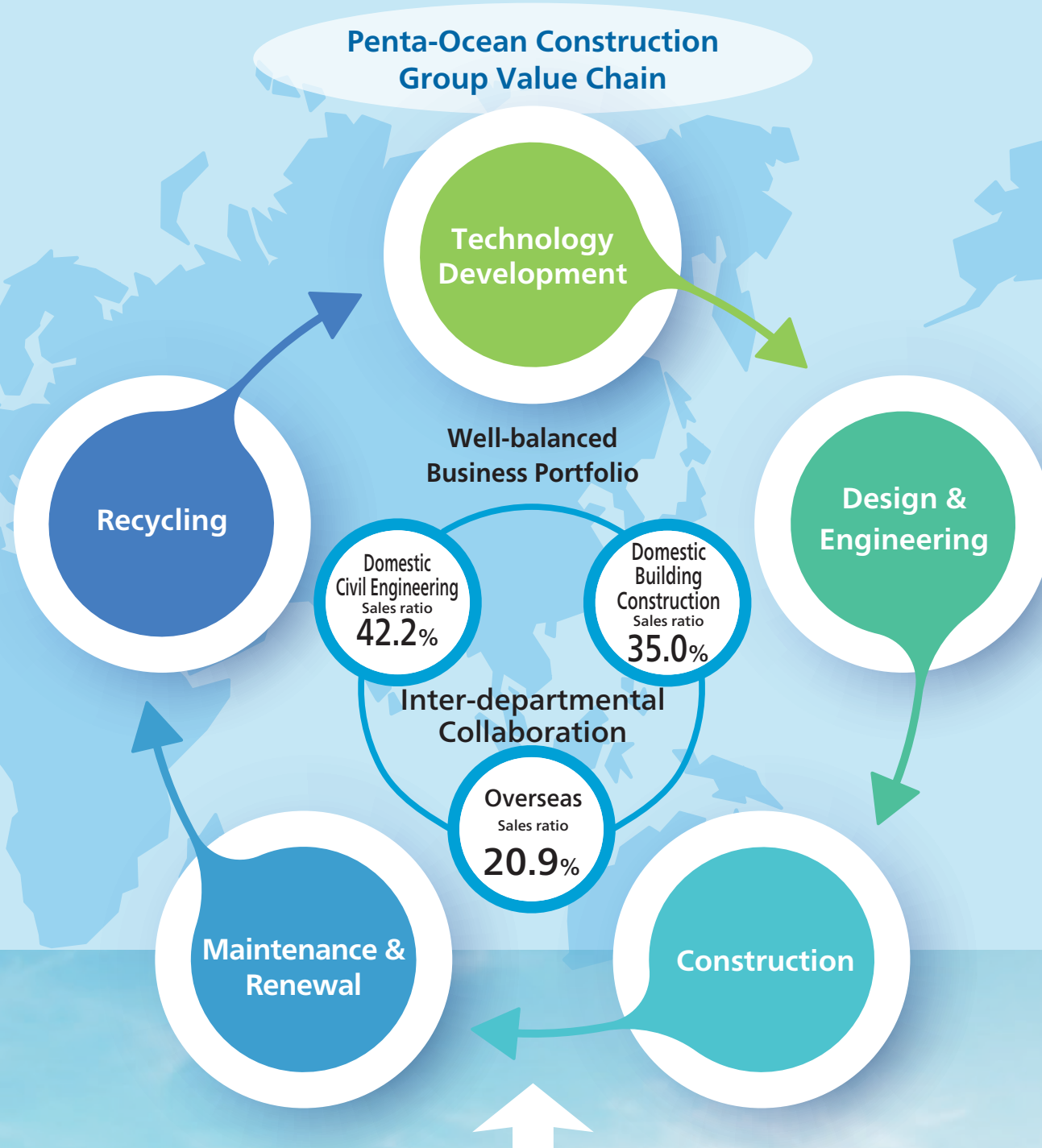


*FY 3/25 result or figures at the end of FY 3/25

* Scope 1, 2

Business Model and Strengths

Over the decades of our history, POC cultivated four strengths. Under the four strengths, the three business units closely collaborate to create sustainable value in the value chains for “development and design”, “procurement”, “construction”, “maintenance and renewal”, and “dismantling and recycle”, and to contribute to the sustainable development of society.



Number One Contractor in Port, Coastal, and Waterfront Areas

- Abundant construction track record in port, coastal, and waterfront areas (civil engineering works including reclamation, dredging, ports, undersea tunnels, as well as construction of logistics facilities, cruise terminals, etc.)
- Excellent engineering and construction capabilities in the marine civil engineering field (from technology development to proposal, design, construction, and maintenance repair)
- Advanced initiatives in the marine environment enhancement field (creation of seaweed beds and tidal flats, recycling of construction-generated soil and dredged soil, blue-carbon initiatives)



Tokyo Port Umi no Mori Tunnel



Tokyo International Cruise Terminal

Global Expansion

- 1961: Embarked on global expansion with the Suez Canal Dredging Project (showcasing the “Pioneering Spirit”, our corporate DNA)
- 2024: 60th anniversary of our entry into Singapore and 38th anniversary of our entry into Hong Kong (from marine civil engineering to land civil engineering, contributing to the expansion of approximately 10% of Singapore’s national land, and relocating our headquarters’ functions to Singapore)
- Contributing to the export of high-quality infrastructure (ODA) (mainly in Southeast Asia as well as South Asia, Africa, and Oceania)

By Courtesy of PSA Corporation Ltd
Pasir Panjang Container Terminal (Singapore)

ION Orchard and the Orchard Residences (Singapore)

Inter-departmental Collaboration

- Collaboration between civil engineering and building construction, as well as between domestic and overseas, to leverage their strengths
- Collaboration between civil engineering and building construction (civil engineering undertakes foundation works such as soil improvement, groundwater control, and construction close to existing infrastructure, etc.)
- Collaboration between domestic and overseas projects (collaboration with Singapore, a leading country in BIM/CIM, application of Japanese civil engineering technologies to overseas projects, etc.)



Yodobashi Umeda Tower



MTR Shatin to Central Link Contract 1121 – Cross Harbour Tunnels (Hong Kong)

Cherishing a Pioneering Spirit

- Challenges as a front runner in offshore wind construction (active investments in work vessels and securing and nurturing over 150 human resources)
- Active net zero energy building (ZEB) initiatives (promotion of ZEB conversion of actual projects and site offices)
- Trial use of hydrogen energy at Muroran Factory (trial of hydrogen production and storage through electrolysis system using solar power generation electricity, and power generation using fuel cells)



Installation of wind turbine foundation, marine works, etc. for the Kitakyushu Hibikinada Offshore Wind Power Project



Hisamitsu Pharmaceutical Museum