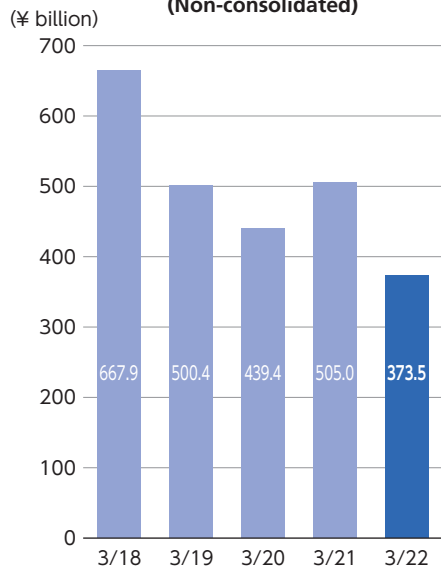


# Consolidated Financial Highlights

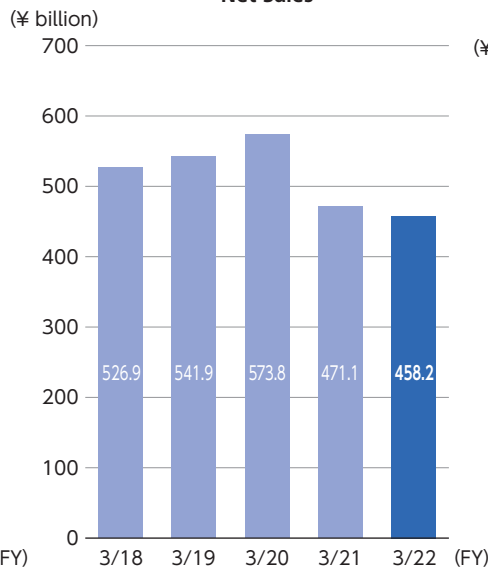
\*Figures have been rounded.

Penta-Ocean Construction Co., Ltd. and Consolidated Subsidiaries  
For the years ended March 31

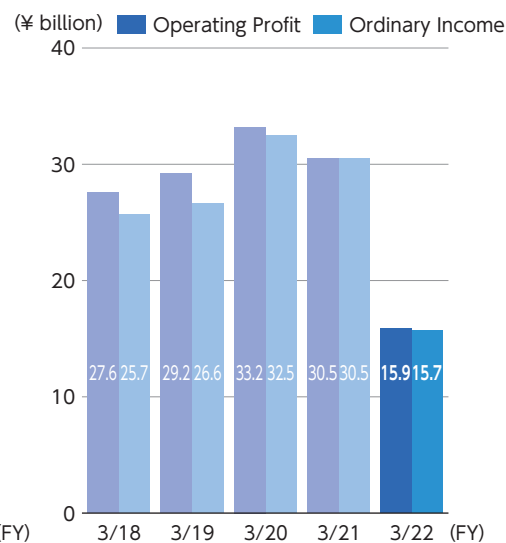
### Construction Orders Received (Non-consolidated)



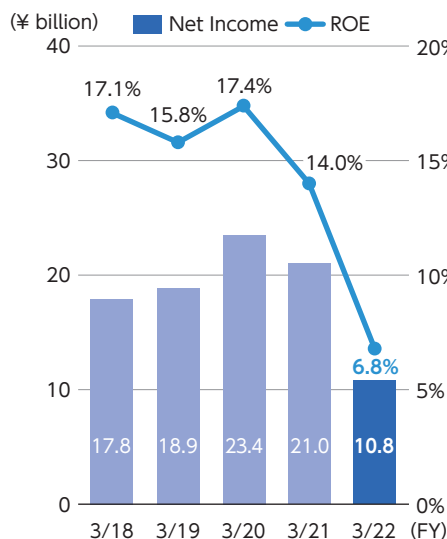
### Net Sales



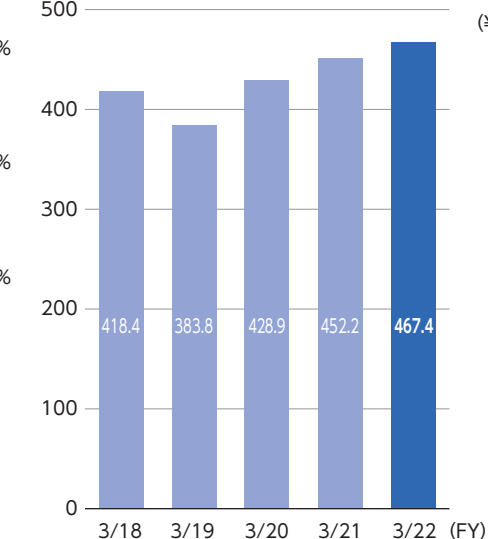
### Operating Profit and Ordinary Income



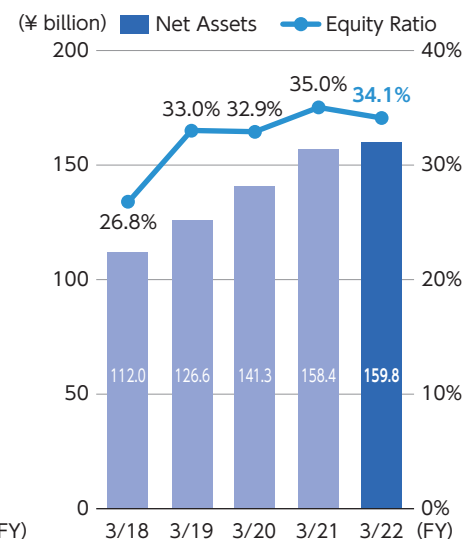
### Net Income and ROE



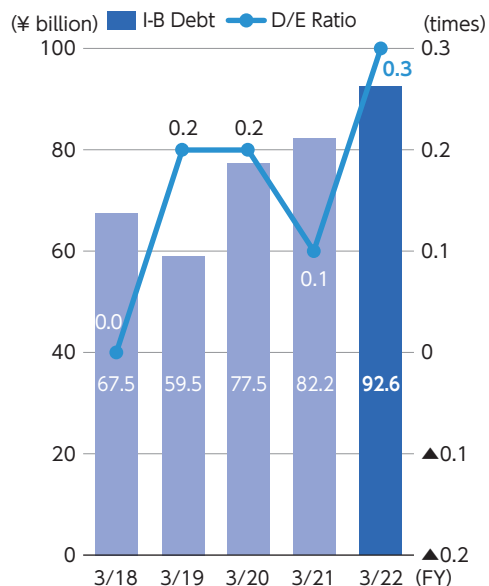
### Total Assets



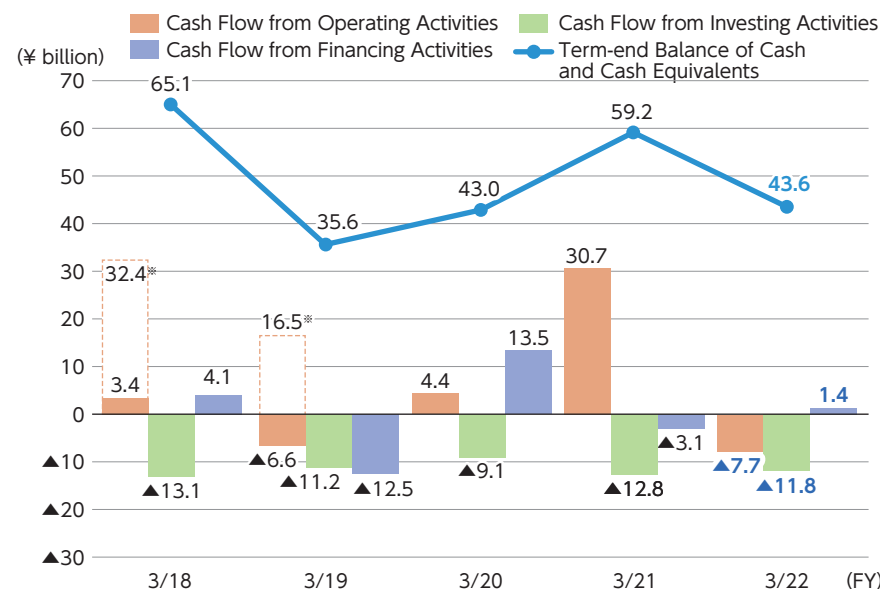
### Net Assets and Equity Ratio



### Balance of Interest-bearing Debt and D/E Ratio



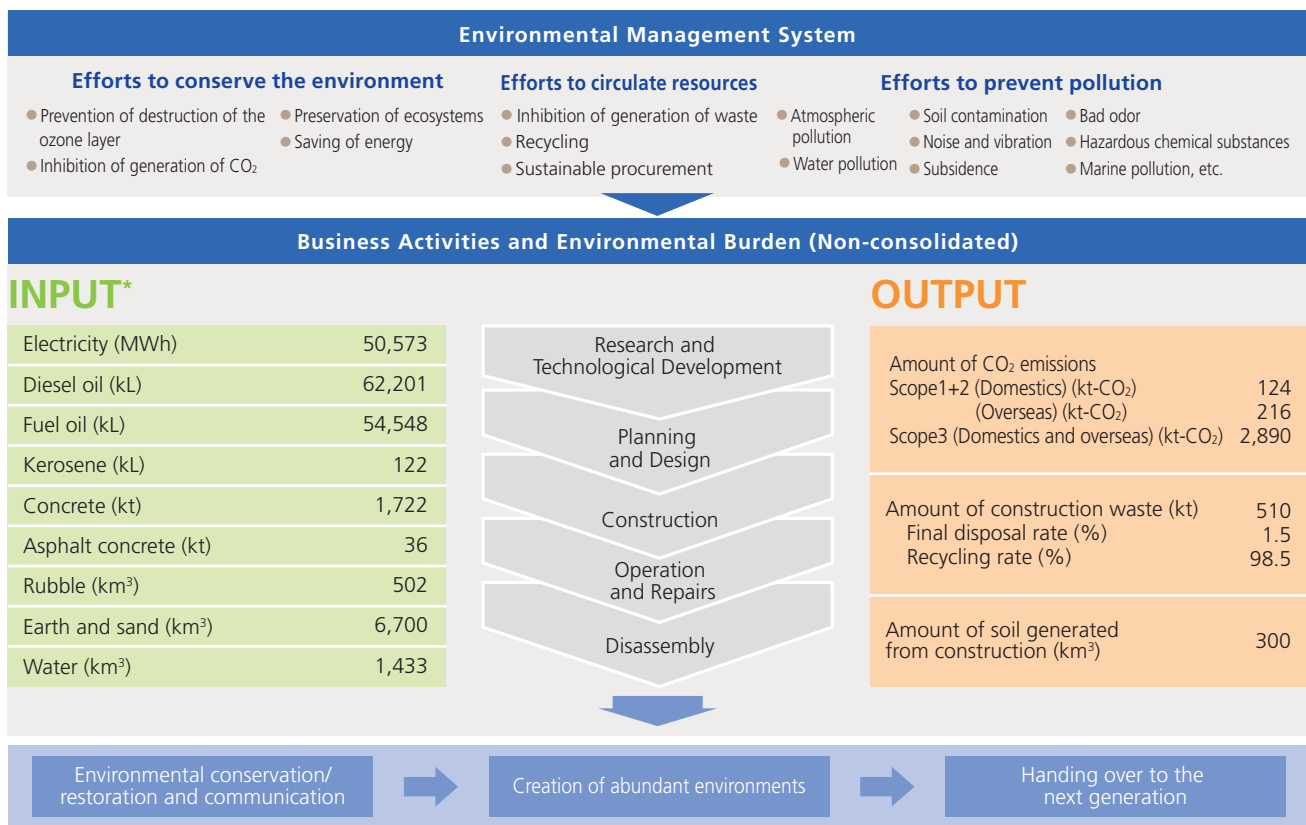
### Cash Flows



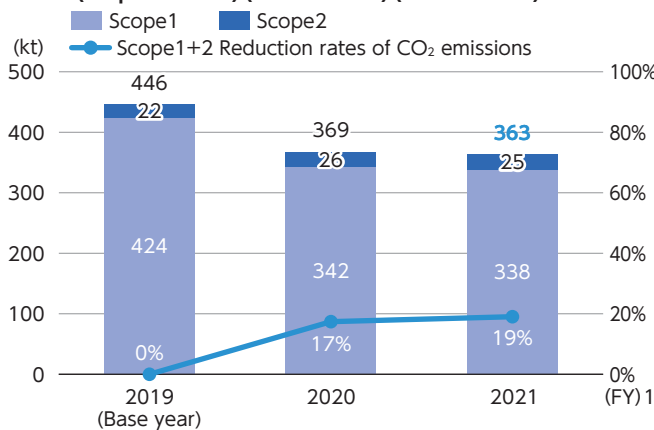
\*Effect of the shift to payment to subcontracting companies 100% in cash on cash flows 29 billion yen in FY 3/18 and 23.1 billion yen in FY 3/19

# Highlight of Non-financial Information

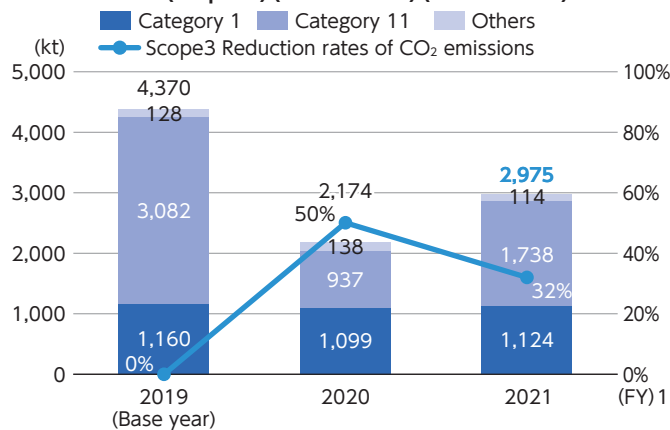
## Lifecycle of a Construction Project and Efforts to Conserve the Environment (FY 3/22)



**Reduction rates of CO<sub>2</sub> emissions (Scopes 1 and 2) (from FY 3/20) (Consolidated)**

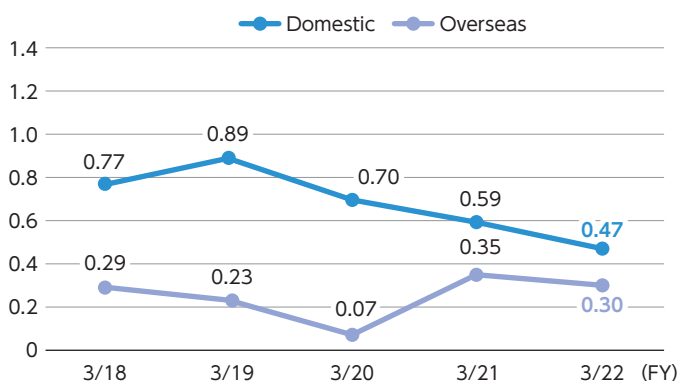


**Reduction rates of CO<sub>2</sub> emissions (Scope 3) (from FY 3/20) (Consolidated)**

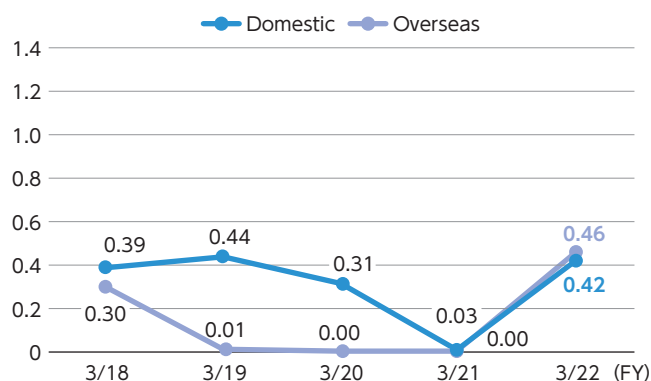


## Promotion of Activities for Preventing Occupational Accidents while Giving Top Priority to Safety

**Accident Frequency Rate\* (Domestic/Overseas) (Non-consolidated)**



**Accident Severity Rate\* (Domestic/Overseas) (Non-consolidated)**



\*Accident Frequency Rate: It represents the frequency of industrial accidents, and is calculated by the equation: (Number of casualties in industrial accidents) / (Total number of actual working hours) × 1,000,000

\*Accident Severity Rate: It represents the severity of industrial accidents, and is calculated by the equation: (Total number of workdays lost) / (Total number of actual working hours) × 1,000