

Special Feature:

60 Years of Business in SINGAPORE

Penta-Ocean Construction's Track Record in Contributing to Singapore's Development



Esplanade – Theatres on the Bay (1998)
A multipurpose arts center with concert halls and theaters, known as the "Durian"



ArtScience Museum (2007)
A Marina Bay landmark constructed with a lotus flower motif



ION Orchard and the Orchard Residences 2006
A 218m-tall mixed-use facility, the tallest constructed by POC, built above an MRT station



Sim Lim Square Building 1983
The first large-scale commercial facility awarded to us in Singapore



Wheelock Place 1991
Mixed-use facility designed by Kisho Kurokawa



VIVO CITY 2003
Mixed-use commercial facility designed by Toyo Ito



Mount Elizabeth Novena Hospital 2010
The first large-scale medical facility awarded to us in Singapore



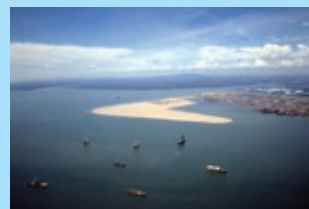
Sengkang General Hospital 2014
Our largest-ever building construction contract



Jurong Shipyard dock and quay 1964
Our first project in Singapore



Changi International Airport Land Reclamation 1976
The largest reclamation project in Southeast Asia at the time



Tuas Reclamation Project 1984
World's largest-scale reclamation project at approximately ¥70 billion



Jurong Phase 2 / Tuas Reclamation (1996) Jurong Phase 3 3B Reclamation 1998 Jurong Phase 4 / Tuas Reclamation 2000
Consecutive Orders for Large-Scale Reclamation Projects



Pasir Panjang Container Terminal Phases 3 & 4 Reclamation 2007
Container terminal construction project awarded following Phase 1



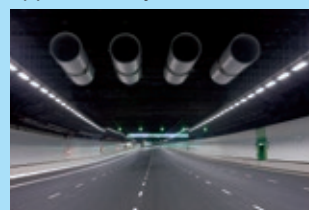
Tuas Finger One reclamation project 2014
First large-scale port reclamation project for the development of a next-generation container terminal



MRT Yew Tee Station, Kranji Station 1993
The first railway construction project awarded to us in Singapore



Deep Tunnel Sewerage System (DTSS) 1999
First long-distance shield tunneling project overseas



Marina District Expressway Section 4B 2008
Singapore's first undersea tunnel located in the center of the Bay Area



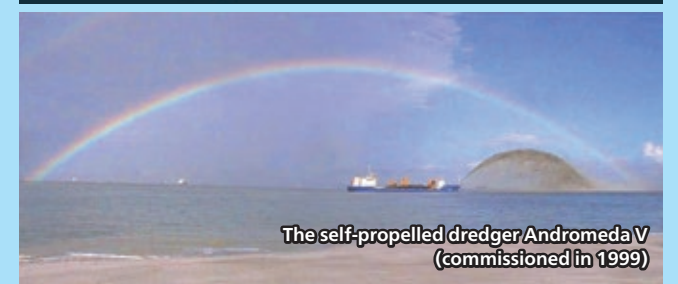
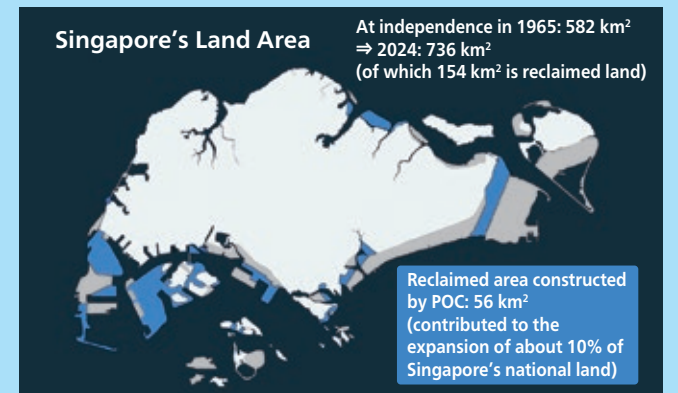
Thomson-East Coast Line Subway T219 Section 2014
Construction of tunnels, waiting areas, and subway connecting passages adjacent to Orchard Station



Deep Tunnel Sewerage System Phase 2 (DTSS2) (2017)
Shield tunneling project using POC's proprietary sulfuric acid-resistant concrete (a 100-year service life) for secondary lining



Construction of Polder at Area A and C of Pulau Tekong 2018
The first polder construction project ever awarded in Singapore (approx. 810ha)



The self-propelled dredger Andromeda V (commissioned in 1999)

1964: POC Singapore office established 1965: Republic of Singapore gained independence

Early Period (Prime Minister: Lee Kuan Yew 1959–1990)

- Large-scale supply of public housing (HDB)
- Port development and promotion of Changi International Airport construction
- Securing water resources

Growth Period (Prime Minister: Goh Chok Tong 1990–2004)

- Government support for the promotion of arts and sports
- Development of high-quality living conditions and enhancement of leisure activities
- Securing industrial land and development of transportation and communication infrastructure

2015: The headquarters functions of the International Business Unit was relocated to Singapore

Development Period (Prime Minister: Lee Hsien Loong 2004–2024)

- Response to an aging society
- Acceleration of smart cities (improving accessibility and efficiency of public transportation)
- Expansion of airports and ports

Present (Prime Minister: Lawrence Wong 2024–)

- Development of new residential areas and revitalization of existing ones
- Expansion of green infrastructure and climate-adaptive urban planning
- Expansion of MRT and railway networks and development of integrated community hubs

Management Philosophy and Vision

Value Creation Strategy

Sustainability Management Base

Environment

Society

Governance

Data Section